



# Halal Quality Management System

Module 3

# Learning Objectives

At the end of this module, you should be able to:

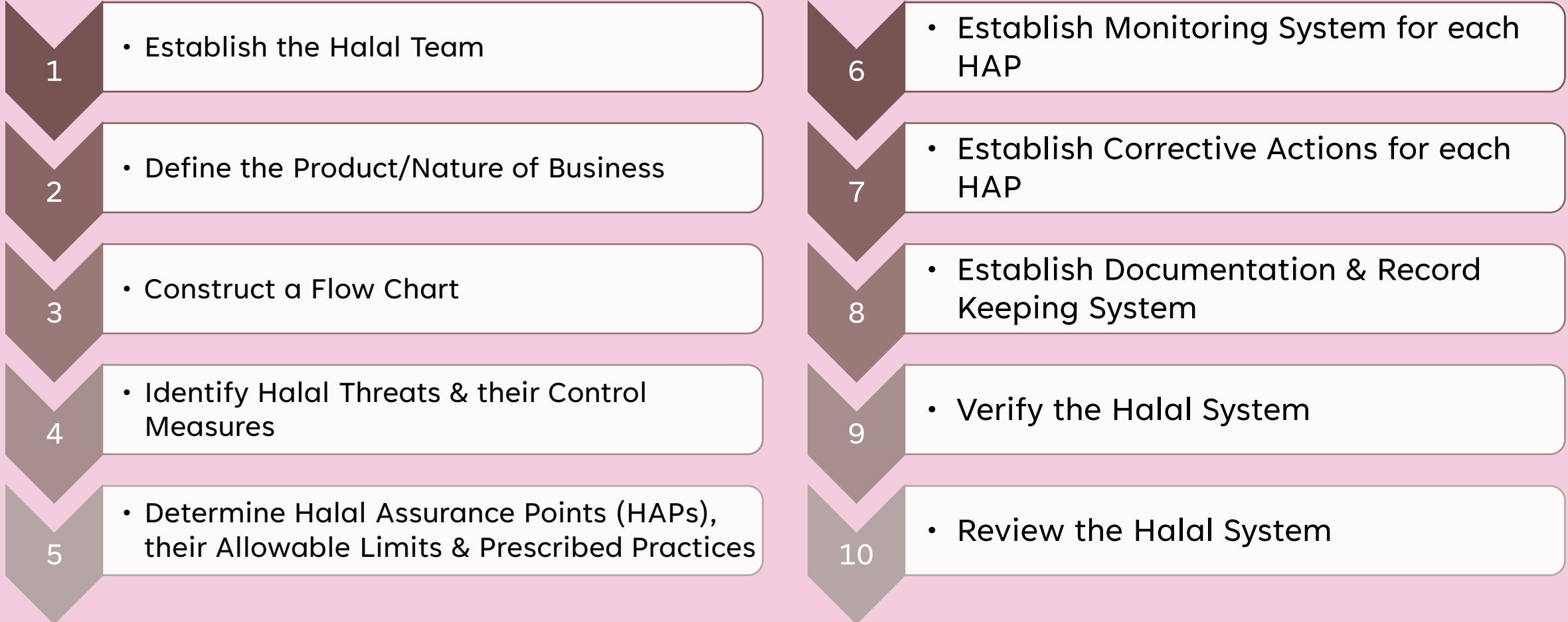
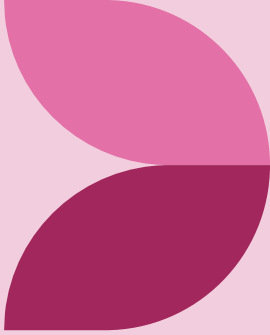
- ✓ Understand the rationale behind conforming to the Halal Quality Management System
- ✓ Comply with the Halal Quality Management System

# Halal Quality Management System

Muis introduced a Halal Quality Management System (“HalMQ”) in 2008 to enhance compliance within the Halal industry through a more structured and systematic approach in making the Singapore Halal mark and certification credible and widely recognised. HalMQ is a set of systems-based Halal certification requirements benchmarked against internationally-recognised standards. The establishment of HalMQ increase competitive advantage of certified companies while meet rising expectation of Muslim consumers and widen international recognition especially upon trading overseas.

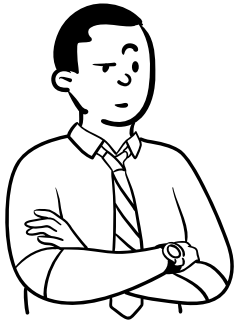
As of September 2022, Eating Establishment Category 1 is exempted from the implementation of the HalMQ plan and the establishment of Halal Team but still require owner representative who does not need to be Muslim and one Muslim representative.

# Halal Quality Management System

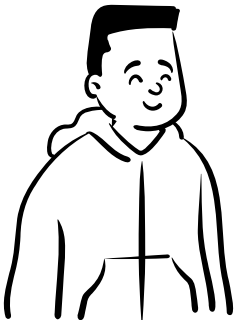


# Establish the Halal Team

The Halal Team shall comprise the Halal Team Leader, the Halal Assurance Officer, procurement or sourcing personnel and any other personnel that plays an integral roles.



**Halal Team Leader**, who need not be a Muslim, shall complete the mandatory Halal Competency Assessment before holding a supervisory role supported by an appointment letter stating their roles and responsibilities signed by the Halal Team Leader and the management.



**Halal Assurance Officer**, who must be a Muslim, shall complete the mandatory Halal Competency Assessment supported by an appointment letter signed by the Halal Team member and the management stating the roles and responsibilities including advising on Halal food matters, complying with the HCC, and endorsing original invoices and delivery orders.

# Establish the Halal Team

The Halal Team shall comprise the Halal Team Leader, the Halal Assurance Officer, procurement or sourcing personnel and any other personnel that plays an integral roles.

Expectations	Observations
Appointment letters of the Halal team including the specific roles and responsibilities of each member	The Appointment Letters are too generic and the roles and responsibilities of all team members are the same
Halal team members to be aware of their roles and responsibilities	Halal team members are not even aware of their appointment
Halal team members are able to effectively demonstrate the monitoring of the Halal Assurance Points (HAPs)	Unable to demonstrate how he/she monitor the HAPs (i.e. during the receiving of raw materials, etc.)

# Define the Product / Nature of Business



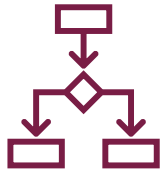
The Halal Team shall maintain a list of all products as well as details of the raw materials, processing aids and additives stored within the scope of certification such as the names of their manufacturers, suppliers and agencies that certify the items as Halal.

# Define the Product / Nature of Business

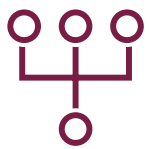
Expectations	Observations
Accurate declaration of the location address in the GoBusiness Licensing	The address declared is the head office and not the premises to be certified
Accurate declaration of the menu/products – as reflected on the menu board/card, product label	<ul style="list-style-type: none"> <li>• Under-declaration of menu</li> <li>• The name of the product on label is not consistent with the name applied for certification</li> </ul>
All raw materials to be declared including the brand name and Halal certification body of all meat items	<ul style="list-style-type: none"> <li>• Under-declaration of raw materials</li> <li>• The brand name and Halal certification body is not declared for the meat ingredients</li> </ul>
Accurate selection of the Halal certification scheme	Applied under the wrong scheme, resulting in rejection of the application



# Construct a Flow Chart



The Halal Team shall clearly identify every step involved in the relevant operations.

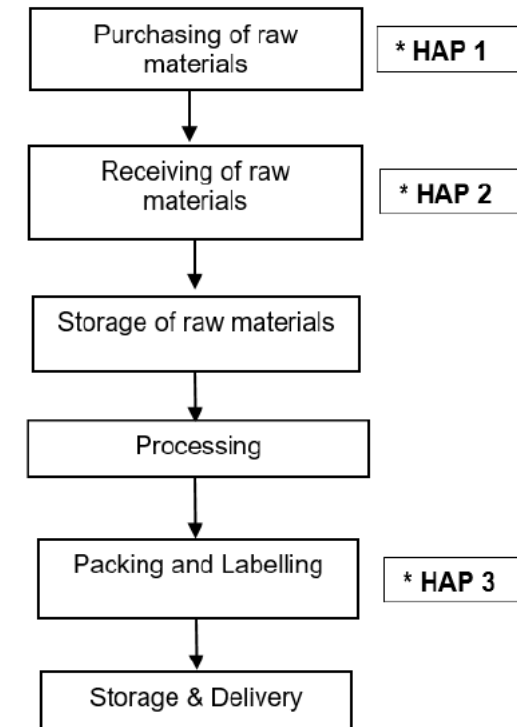


The Halal Team should incorporate all these steps in a flow chart and confirm it against the actual operation by conducting on-site inspections.

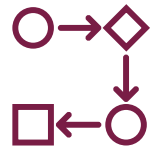
# Construct a Flow Chart

Expectations	Observations
<p>The flowchart has to accurately illustrate the actual operations flow (i.e. if items are sourced from the central kitchen, it must be clearly mentioned in the flow chart)</p>	<ul style="list-style-type: none"> <li>The flowchart is too generic, does not reflect the actual operations flow of the company.</li> <li>HACCP flowchart can be used. However, it should be amended to incorporate the Halal perspective (i.e. step on Purchasing of raw materials etc.)</li> </ul>

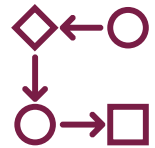
Process Flow Chart for ABC Pte Ltd



# Identify Halal Threats & Control Measures



Using the flow chart, the Halal Team shall identify and list all possible Halal threats at every step in the relevant operations



The Halal Team shall also identify and list the necessary control measures to eliminate these Halal threats.

# Determine Halal Assurance Points, their Allowable Limits & Prescribed Practices

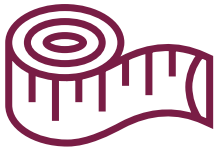


The Halal team shall identify the HAPs in operations that are vital for ensuring the Halal status of the products. Allowable limits and prescribed practices shall be established for all HAPs.

# Establish Monitoring System for each HAP

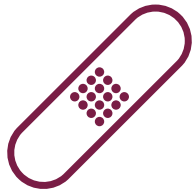


The Halal Team shall establish monitoring systems for each HAP, including who should act, when, how and what corrective actions shall be taken should there be a deviation from the specified allowable limits and prescribed practices.



The monitoring system shall be able to detect any sign of loss of control at the HAP. Some HAPs may be monitored by quantitative measurements (e.g. voltage of stunning) or observation approach (e.g. Halal certification mark on packaging of raw material).

# Establish Corrective Actions for each HAP



Corrective action for each HAP has to be developed whenever monitoring indicates that a deviation from the allowable limit and prescribed practices has occurred to control the HAP within its specified allowable limits and prescribed practices.



A specific action plan shall also be developed to restore control and dispose of the affected product. Under such circumstances, it is essential that the Halal team is informed so that a clear chain of command can be issued.

# HaIMQ Plan (HaIMQ 4 to 7)

HaIMQ 5

HaIMQ 4

HaIMQ 6

HaIMQ 7

	HAP	Process Step	Halal Threat	Control Measure(s)	Allowable Limit / Prescribed Practice	Monitoring System				Corrective Action		Preventive Action
						What?	How?	When?	Who?	Immediate Correction	To prevent recurrence	To prevent occurrence
EXAMPLE	1	Procurement of raw materials (Step 1)	Procurement of non-Halal raw materials / processing aids (e.g. non-Halal chicken)	<ul style="list-style-type: none"> <li>Obtain Halal certificates for meat / poultry items</li> <li>Obtain Halal certificates, product specifications, detailed Halal questionnaire and/or laboratory analysis report for non-meat and poultry raw materials</li> <li>Attain Muis' approval prior to procurement of ALL raw materials</li> </ul>	Zero tolerance	Halal status of raw materials	<ul style="list-style-type: none"> <li>Check Halal certificates for meat / poultry items</li> <li>Check Halal certificates, product specifications, detailed Halal questionnaire and/or laboratory analysis report for non-meat and poultry raw materials</li> <li>Attain Muis' approval prior to procurement of ALL raw materials</li> </ul>	Procurement of raw materials	Purchasing Executive	<ul style="list-style-type: none"> <li>Cancel order</li> <li>Call supplier</li> <li>Inform Purchasing Manager; Halal Team member)</li> <li>Fill up Halal Incident report form</li> </ul>	<ul style="list-style-type: none"> <li>Retrain officer involved in the procurement step</li> <li>Establish approved supplier list</li> </ul>	<ul style="list-style-type: none"> <li>Periodically audit suppliers</li> <li>Consider use of technology to prevent human error during order placement</li> </ul>

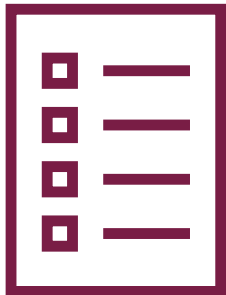
# Establish Documentation & Record Keeping System



The Halal team shall establish and maintain the proper documentations and records for purpose of audit. Refer to HCC for the list of documents required for audit.



# Verify the Halal System



Verification shall include checking records such as audit reports and operational compliance of the monitoring systems, personnel compliance to the HAPs operations, deviations and effectiveness of corrective actions taken and performing random sampling for internal audit.

# Review the Halal System



The Halal system shall be reviewed periodically. However, an immediate review of the system is necessary when control measures are ineffective, flagged through internal audit findings, change in the Halal Team, monitoring schedules, operations, allowable limits or prescribed practices within the HAPs.

# Conclusion

Upholding a high quality standard and maintaining compliance to the HalMQ will build a strong reputation, reliability and trust in which the Muslim community whether locally and internationally would be able to appreciate and support. Once we uphold a high quality standard and maintaining compliance to the HalMQ, we would be able to satisfy the system requirements of the certification and endorsement process.

In the next module, we shall look into how entity can meet with the Halal requirements.

## *Food for thought*

Halal certification does not only certify the Halal status of the product but provide quality assurance on the Halal product.